# 2025 Deep Tech Innovation Hub Promotion Project Application Guideline

June 2025 Tokyo Metropolitan Government Startup Strategy Promotion Headquarters

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# 1 Background and Objective of the Project

#### 1 Background

The Tokyo Metropolitan Government (hereinafter referred to as "TMG") has established the "Global Innovation with STARTUPS" strategy, aiming to become the world's most startup-friendly city. Tokyo is implementing various support programs and environmental improvements to foster the growth of startups. Among these efforts, the "Tokyo Innovation Base" (hereinafter referred to as "TIB"), which officially opened in May 2024 in Yurakucho, serves as a hub for connecting key players such as large corporations, universities, venture capitals, and financial institutions that are passionate about supporting startups. TIB operates under the concept of fostering startup growth by creating connections among these stakeholders.

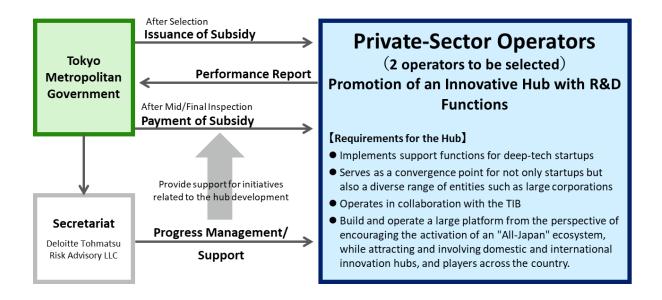
To further strengthen initiatives targeting global startup development, there is growing anticipation for research-driven (deep tech) startups that leverage scientific discoveries and innovative technologies in fields such as life science and robotics, with the potential to make significant global impacts. However, while many countries are seeing an increase in privately-operated innovation facilities specializing in deep tech, Japan still faces challenges in providing adequate research and development spaces for startups. Many startups struggle to secure suitable locations for their R&D activities.

Through this project, the TMG aims to support the growth of deep tech startups that are expected to play an active role on a global scale by subsidizing part of the costs associated with the formation of an innovation hub facility (hereinafter referred to as "supported hub") that utilizes the assets, knowhow, and ingenuity of private businesses and has distinctive functions that TIB does not have.

#### 2 Project Scheme

This initiative will be implemented according to the following scheme. The TMG will recruit and select private-sector operators responsible for establishing unique innovation hub facilities. Subsidies will be provided to cover part of the expenses related to the creation of these hubs.

Furthermore, a secretariat commissioned by the TMG will assist with progress management, subsidy inspections, and other support activities to facilitate the operators' efforts in the hub development.



# 2 Overview of the Project

# 1 Eligible Hub for Subsidy

Hubs eligible for subsidy under this project must meet the following criteria:

- A) The hub must be located within Tokyo.
- B) The hub must be completed during the subsidy period.
- C) Necessary permits and approvals must be obtained, and all relevant laws, ordinances, and guidelines must be adhered to.
- D) The hub must specialize in supporting and fostering deep tech startups, offering collaborative functions.
- E) The hub must provide open functions (public, semi-public, or private spaces) accessible to diverse stakeholders, rather than being exclusive to specific individuals or entities.
- F) The hub must actively engage in operations that align with the TIB, including joint events, cross-referrals, and promotional activities.
- G) Build and operate a large platform from the perspective of encouraging the activation of an "All-Japan" ecosystem, while attracting and involving domestic and international innovation hubs, and players across the country.
- H) The hub should have a plan for sustained operations beyond the subsidy period.
- I) Applicants must understand and commit to implementing or preparing the required functions outlined below during the subsidy period.

For additional requirements related to applicants and construction plans, please refer to "Section 2, Subsection 6: Application Requirements."

#### Functional Requirements for the Supported Hub in this Project

# Assessment Criteria 1 Addresses the Needs for a Hub

The proposed hub <u>functionality aligns with the support needs of deep-tech startups</u>

#### Assessment Criteria 2 Has Valuee Added Functions as a Next Generation Hub

The hub has <u>differentiated</u> <u>functionalities compared to existing hubs, as an expected next-generation hub</u>

#### Assessment Criteria **3** Equipped with Convenience and Comfort

Considerations are made to ensure user-friendliness and accessibility as an open hub for users

#### Assessment Criteria 4 Synergy with the TMG's Other Initiatives

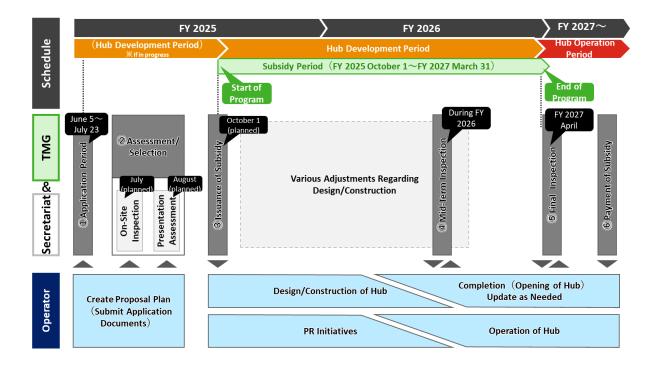
The proposed plan <u>accelerates the TMG's initiatives to support startups and promote open</u> innovation

#### Assessment Criteria **5** Collaboration Between Domestic and International Hubs

The proposed plan demonstrate the potential to build and operate a large platform from the perspective of encouraging the activation of an "All-Japan" ecosystem, while attracting and involving domestic and international innovation hubs, and players across the country.

#### 2 Subsidy Period

From the subsidy approval date (scheduled for October 1st, 2025) to March 31st, 2027.



# 3 Subsidy Rate and Maximum Subsidy Amount

(1) Subsidy Rate

Up to 50% of expenses.

(2) Maximum Subsidy Amount

Up to 700 million yen per operator for expenses related to hub formation (excluding tax).

(3) Number of Planned Selection

Approximately two operators.

#### (4) Payment Schedule

Subsidy amounts will be disbursed after expenses have been confirmed, with payments scheduled around May 2027. Mid-term payments may be available upon request, subject to inspection during FY2026. Specific payment dates will be determined through consultation.

#### 4 Eligible Expenses for Subsidy

#### (1) Expense Categories

Expense categories are classifications used to calculate the breakdown of expenses as outlined in the expense details provided in the "Project Plan" (Form 2).

Expense Categories			
Expenses Related to Hub Development	<ol> <li>Construction, Renovation Design, Construction Work, and Supervision Costs</li> <li>Machinery Installation and System Procurement Costs</li> <li>Furniture and Equipment Costs</li> <li>Building and Facility Acquisition Costs</li> <li>Outsourcing and Subcontracting Costs</li> <li>Transportation and Communication Costs</li> <li>Professional Fees</li> </ol>		

#### (2) Eligible Expenses

Expenses that meet the following conditions and fall under the aforementioned expense categories will be considered eligible:

- A) Expenses related to hub development that are contracted, performed, acquired, and paid for within the subsidy period.
  - If "Pre-Approval Notification" (Form 4) is submitted and accepted before the approval date, expenses required for projects for which contracts, etc. were executed prior to the approval date may also be regarded as expenses subject to subsidies. This applies only to applicants whose projects are selected and approved for subsidy.
- B) Expenses that can be verified through contracts, payment evidence, or other required documents, with clear confirmation of their purpose, unit price, scale, and relevance to this subsidy project.

Additionally, to ensure smooth management of eligible expenses, cost items under 100,000 yen should generally be excluded from the calculation of eligible expenses.

- (3) Examples of Ineligible Expenses
- A) Direct personnel costs for employees directly employed by the subsidy recipient
- B) Expenses with incomplete contracts, payment evidence, or other required documentation
- C) Purchases of goods or outsourcing unrelated to the subsidized project
- D) Cases where subsidies are received from the national government, prefectures, municipalities, etc., and where the expenses subject to subsidies cannot be clearly classified
- E) Expenses that cannot be clearly distinguished between the subsidized project and other projects

- F) Expenses significantly higher than general market prices
- G) Points awarded to a points card at the time of purchase
- H) Payments made using points from a points card or similar system
- I) Transactions where part or all of the purchase amount is refunded to the applicant via bank transfer or cash, thereby reducing or nullifying the purchase amount, resulting in a discrepancy between the documented transaction amount and the actual payment made
- J) Payments offset against other transactions, or payments made using promissory notes or checks issued by other entities
- K) Expenses deemed socially inappropriate for the use of public funds
- L) Taxes and public charges (e.g., consumption tax and local consumption tax)

# 5 Post-Selection Procedures (Tentative)

The primary actions planned following the selection of supported hubs are as follows:

NO	Primary Actions	Implementation Period	
1.	Submission of Documents Related to the Subsidy	Around Contombox 2025	
1.	Application	Around September 2025	
2.	Regular Meetings with the Secretariat and Supporting		
۷.	Organizations		
3.	with Other Hubs, Including the TIB		
	Progress Updates on Facility Development at Supported	(held as needed)	
4.	Hubs and Dissemination of Project Outcomes at Events		
	Hosted by the TMG		
5.	Mid-Term Inspection	Scheduled during FY2026	
6.	Final Inspection	Around April 2027	

# **6 Application Requirements**

Applicants for this project must meet all of the following eligibility criteria.

Basic	Basic Information on the Hub to Be Developed		
	(1)	The hub to be developed must be located within Tokyo.	
	(2)	The development of the hub must be completed within the subsidy period.	
	(3)	If the hub has not been acquired at the time of application, there must be a plan to secure the facility for the hub development by the subsidy date (scheduled for Wednesday, October 1st, 2025).	
	(4)	Necessary permits and approvals required for implementing the subsidized project must be obtained, and relevant laws, regulations, ordinances, and guidelines must be adhered to.	
	(5)	The hub must be equipped with support and co-creation functions specifically tailored for startups in the deep-tech field.	
	(6)	The hub must not be exclusively for specific corporations or individuals but should include open functionalities (e.g., public, semi-public, and private spaces) accessible to diverse entities.	
	(7)	The hub must operate in collaboration with the TIB (e.g., joint events, mutual client referrals, promotional activities coordinated with the TIB, etc.).	
	(8)	Build and operate a large platform from the perspective of encouraging the activation of an "All-Japan" ecosystem, while attracting and involving domestic and international innovation hubs, and players across the country.	
	(9)	There must be a plan to continue operating the hub even after the subsidy period ends.	
	(10)	The applicant must understand the "functional requirements that supported hubs should possess under this project" and must strongly promote implementation, as well as planning and preparation for implementation, during the project period.	
Cons	Construction Plan for the Hub to Be Developed		
	(11)	The applicant possesses the implementation structure and execution capability (including accounting and other administrative functions) necessary to carry out the construction plan for the hub.	
	(12)	The construction work described in the project plan has a finalized location and scope of work.	
	(13)	If construction work is to be performed on leased properties, the applicant has obtained the landlord's consent for the construction.	

- (14) The applicant agrees to allow the TMG and the Secretariat to conduct on-site inspections of the hub to be developed.
- (15) The applicant agrees to submit a copy of the inspection report for fire safety equipment at the hub upon request from the TMG or the Secretariat.

#### Application Requirements for the Business Operator (Applicant)

- (16) The applicant must fall under one of the following categories:
  - · For-profit corporations, such as joint-stock companies (kabushiki-kaisha), partnerships (gomei-kaisha, goshi-kaisha, godo-kaisha), audit corporations, legal professional corporations (e.g., attorney corporations), or similar entities.
  - Non-profit entities, such as specified non-profit corporations (NPOs), general foundations, school corporations, national university corporations, general incorporated associations, or local independent administrative agencies.
  - · Other entities recognized by the TMG.
- (17) The applicant must possess the knowledge, planning, coordination, and project management capabilities required to execute this project, as well as the communication skills necessary for coordination with the TMG and the Secretariat.
- (18) The applicant must not be under circumstances cast doubt on the continuity of the subsidized project, such as filing for corporate rehabilitation under the Corporate Reorganization Act or Civil Rehabilitation Act.
- (19) The applicant must not have overdue taxes, including corporate business tax, corporate inhabitant tax, corporate income tax, or consumption tax.
- (20) If the hub to be developed is in a leased property, the applicant must not have overdue payments for rent or usage fees to the landlord.
- (21) If the applicant leases facilities managed by the TMG, there must be no overdue payments for rent or usage fees to Tokyo.
- (22) The applicant must not have been involved in misconduct or fraud in relation to subsidies received from the national government, prefectures, municipalities, or other entities.
- (23) If the applicant has previously received subsidies from the TMG, reports such as the "Implementation Results Report" and "Commercialization Status Report" must have been submitted by the specified deadlines.
- (24) The applicant is not affiliated with criminal groups defined by the TMG Ordinance for the Elimination of Organized Crime, adult-oriented businesses and gambling-related entertainment, or any other business deemed socially inappropriate by the TMG as a recipient of public funds.
- (25) The applicant must confirm and agree to all contents outlined in the "Deep-Tech Innovation Hub Promotion Project Application Guideline."

#### 7 Important Points on Project Implementation

Please be aware of the following points during the execution of this project. Detailed instructions regarding administrative procedures will be provided after the selection.

#### (1) Issuance of the Subsidy

For operators selected for this project, details regarding the procedures for applying for the subsidy will be provided after the notification of selection results. To receive the subsidy, it is necessary to complete the application process. As part of the application, the operator must submit the application form along with a breakdown of expenses related to the subsidized project and a detailed plan.

## (2) Changes to the Project Plan

If the operator needs to make changes due to unavoidable circumstances—such as adjustments to the subsidy application amount, the allocation of expenses, or the content of the project—they must apply to the TMG in advance and obtain approval. Additionally, if the project cannot be completed within the planned period (e.g., the supported hub cannot open) or if the execution of the project becomes difficult due to unavoidable circumstances, the operator must promptly report the situation to the TMG and follow its instructions.

If changes are made to the project without following these procedures, the expenses in question may no longer be eligible for the subsidy, and the subsidy decision may be revoked.

#### (3) Verification of Accounting Documents

- A) The following documents must be prepared and retained as verification materials for the performance report: Contracts, invoices, receipts, bank transfer slips (issued by financial institutions and clearly indicating the recipient), and bank account statements or reconciliation reports.
- B) For certificates or accounting-related documents issued overseas, a Japanese translation must be attached.
- C) Materials that confirm project execution, such as delivery slips or completion reports, must be submitted.
- D) If submitting invoices or receipts that only include the names/signatures of the parties involved, the contact information of the issuing party must be included on the document. If necessary, the listed contact information may be used to verify the authenticity of the documents.

#### (4) Payment Method for Expenses

A) Payments for expenses related to the subsidized project must, in principle, be made via bank or postal transfers.

B) For overseas transactions, the conversion of foreign currency payments into yen must be calculated using objectively verifiable methods, such as applying the exchange rate at the time the foreign currency was used.

#### (5) Inspections by the TMG and the Secretariat

After the submission of application documents or performance reports, on-site inspections or verification of original documents may be conducted as necessary. Visits will be made to the supported hub to carry out these procedures. If TMG officials or the Secretariat staff conduct investigations into the implementation status of the subsidized project, the income and expenditure of the subsidy, accounting records, acquired assets, or other relevant items, please ensure appropriate cooperation and facilitate the smooth progress of the investigation.

#### (6) Finalization of the Subsidy Amount

The subsidy amount notified at the time of selection represents the maximum subsidy amount that may be provided. The actual subsidy amount to be paid will be finalized after the completion of the project.

#### (7) Public Disclose of the Supported Hubs

If the project is selected for the subsidy, information such as the operator's name, hub name and location, and an overview of the hub will be made public.

#### (8) Operation of Innovation Hubs

- A) You need to cooperate with the TMG and the Secretariat in their information dissemination and promotional activities.
- B) You need to operate in collaboration with the TIB (e.g., joint events, mutual client referrals, promotional activities coordinated with the TIB, etc.).
- C) You need to build and operate a large platform from the perspective of encouraging the activation of an "All-Japan" ecosystem, while attracting and involving domestic and international innovation hubs, and players across the country.

#### (9) Others

Unless otherwise specified, the business operator must continue to meet the eligibility requirements until the end of the subsidy period or, if the subsidized project is completed earlier, until the completion of the project.

#### 8 Important Points on After Project Completion

Upon completion of the subsidy project, the following actions are requested

#### (1) Storing of Documents

Documents related to the subsidized project, including evidence materials, relevant documents, and other records that clarify the progress of the project's implementation, must be retained for five years starting from the fiscal year following the completion of the subsidized project. Additionally, documents and accounting records related to the disposal of assets must be retained for the period specified in section (3) below.

#### (2) Submission of Final Reports

For five years starting from the fiscal year following the completion of the subsidized project, you need to submit annual reports on the results of activities at the established hub. These reports should include information such as facility utilization status, details of supported startups and projects, and records of event hosting activities.

#### (3) Management and Disposal of Assets

- A) Assets acquired through the subsidized project must be managed with the due care expected of a prudent administrator and utilized effectively, even after the completion of the project. For facilities, equipment, and other items, please establish management regulations and maintain ledgers to clarify their management status.
- B) For acquired assets with a purchase price or an increased value of 500,000 yen or more, if you intend to dispose them (e.g., use for purposes other than the intended use, transfer, exchange, lease, or use as collateral) within the useful life period as defined by the Ordinance on the Useful Life of Depreciable Assets (Showa 40 Ministry of Finance Ordinance No. 15), prior approval must be obtained.
- C) If disposing of acquired assets generates revenue, you may be required to return all or part of the subsidy.

[Reference] Approval Standards for Disposal of Assets Acquired Through Subsidies

https://www.zaimu.metro.tokyo.lg.jp/documents/d/zaimu/011018syouninkijun

#### (4) Operation of Innovation Hubs

- A) You need to cooperate with the TMG and the Secretariat in their information dissemination and promotional activities.
- B) You need to operate in collaboration with the TIB (e.g., joint events, mutual client referrals, promotional activities coordinated with the TIB, etc.).

C) You need to build and operate a large platform from the perspective of encouraging the activation of an "All-Japan" ecosystem, while attracting and involving domestic and international innovation hubs, and players across the country.

#### 9 Revocation and Refund of Subsidy

If the subsidized business operator, subcontractors (entrusted entities), or other parties associated with the subsidized project fall under any of the following cases, the decision to grant the subsidy may be partially or entirely revoked, and the details of the misconduct, the subsidized business operator, and cooperating entities may be publicly disclosed. Furthermore, if the subsidy has already been disbursed to the subsidized business operator, they will be required to return the funds within a specified deadline.

- A) If the subsidy was obtained through fraudulent means such as falsehoods, concealment, or other dishonest methods. (This includes falsifying the actual amount of subsidy received under names such as cashback or sponsorship funds.)
- B) If the subsidy is used for purposes other than its intended use.
- C) If the subsidized business operator violates the terms of the subsidy grant decision, any conditions attached to the decision, orders based on the subsidy grant decision, or other relevant laws and regulations.
- D) If it is found that the subsidized business operator or any associated party is related to organized crime groups as defined by the Tokyo Organized Crime Exclusion Ordinance (Tokyo Ordinance No. 54 of 2011).
- E) If Tokyo Metropolitan Government determines that the subsidized project is otherwise inappropriate.
- \*Criminal penalties may apply in certain cases, so please exercise caution.
- \*The above provisions also apply after the subsidy amount has been finalized.

# 3 Application Process

#### 1 Schedule

Date	Agenda
June 5 <sup>th</sup> (Thursday)	Start of Application
June 5 <sup>th</sup> (Thursday)~ July 1 <sup>st</sup> (Tuesday)	Inquiry Period
July 1 <sup>st</sup> (Tuesday)	Pre-Entry
July 23 <sup>rd</sup> (Wednesday)	Deadline for Application Submission
End of July $\sim$ Beginning of August	Administrative review of application documents and on-site inspections
End of August (Planned)	Selection Committee
Beginning of September (Planned)	Selection Results Announced
Middle ∼ End of September (Planned)	Apply for Subsidy
October 1st (Planned)	Subsidy Granted

Please note that some parts of the schedule may be subject to change due to future administrative procedures or other circumstances. We appreciate your understanding in advance.

#### (1) Application Period

#### June 5th (Thursday) 2025 $\sim$ July 23rd (Wednesday) 2025 17:00PM

# (2) Inquiries

Questions regarding this project will be accepted via email. Please contact us by email at the address below. The deadline for inquiries related to the application process is **Tuesday**, **July 1**<sup>st</sup>, **2025**.

Email: deeptech-innovation\_base@tohmatsu.co.jp

When making an inquiry, please set the subject line of your email to "[Deep Tech Innovation Hub Promotion Project] Inquiry" and include the name of your organization and the name of the contact person in the email body.

Please note that we are unable to answer questions regarding the application status or the details of the review process.

#### (3) Project Information Session

An information session video for this project will be made available as outlined below. If you wish to view the video, please enter your information via application form provided below. A viewing link will be sent to the applicant at a later date.

 $Information \ Session \ Application \ Form: \underline{https://forms.office.com/e/E1tQdBv05S}$ 

#### (4) Pre-Entry

Business operators intending to apply are requested to express their interest via. the URL below by Tuesday, July  $1^{st}$ , 2025.

URL: https://forms.office.com/e/D2uBj9sWrS

Please note that the pre-entry is intended to confirm the applicant's intention to apply in advance and does not prevent applicants from withdrawing their application after pre-entry or applying without having completed the pre-entry process.

# 2 Application Documents

When applying, please submit the following documents. For details, refer to the appendix of the application guidelines titled "Required Documents and Key Points for Submitting an Application."

Additionally, please note that the required documents differ depending on whether the property for the hub to be developed is company-owned or rented.

No	Application Documents	Remarks	
1.	(Form 1) FY 2025 Deep Tech Innovation Hub Promotion Project Application Form	Designated Form	
2.	(Form 2) Business Plan	Designated Form	
3.	(Form 2) _Attachment 1 Business Proposal Plan	Free Form	
4.	(Form 2) _Attachment 2 Materials that show the breakdown of cost estimation/quotation	Free Form	
5.	(Form 3) Declaration Form	Designated Form	
6.	(Form 4) Advanced Notice	Designated Form	

No	Attached Documents	Remarks	Own Property	Rental Property
7.	Certified Copy of Commercial Registry (Certificate of all historical matters)	Within 3 months of issuance	Submission Needed	Submission Needed
8.	Financial Statements for the Most Recent Two Fiscal Years *1 (Income statement, balance sheet and cash flow statement)	_	Submission Needed	Submission Needed
9.	Copy of Building Confirmation Notice *2 (Confirmation certificates, inspection certificates, compliance notices, etc.)	_	Submission Needed	Submission Needed
10.	Copy of Building Registry (Certificate of all matters)	Within 3 months of issuance	Submission Needed	-
11.	Written Approval of Renovation	Designated Form	_	Submission Needed
12.	Copy of the Lease Agreement *3	Free Form	_	Submission Needed

- \*1: Regarding the "Financial Statements for the Most Recent Two Fiscal Years," if your organization has not yet completed two fiscal years, please submit alternative documents that verify your financial status, such as a statement detailing the amount of capital or the capital status at the time of establishment.
- \*2 : If there is a justifiable reason for not being able to submit the relevant documents due to the design and construction schedule at the time of application, you are requested to submit them promptly after acquisition. In addition, if the certificate of inspection after maintenance is obtained after the end of the subsidy period, it must be submitted promptly.
- \*3 : If a lease contract has not been obtained, in principle, an application for a rental property is required by the issuance decision (scheduled on Wednesday, October 1)

While there is no designated format for "Appendix 1: Business Proposal Document" (Format 2), please ensure that you carefully prepare it in accordance with the content outlined in the appendix of the application guidelines titled "Required Documents and Key Points for Submitting an Application."

# 3 Submission Method of Application

When submitting your application documents, please submit them via. the Microsoft Forms link provided below. The complete set of application documents mentioned earlier should be uploaded to the designated SharePoint location specified within the Forms link.

Application Form URL: <a href="https://forms.office.com/e/z50]vyn15w</a>

If you do not receive a confirmation email from the secretariat within two business days (excluding weekends and public holidays) after submitting your application documents, please contact us at "Page.16 Contact" Please note that your application will not be considered complete until you receive the confirmation email from the secretariat.

#### **4** Selection Committee

An external selection committee will be established, and evaluations will be conducted based on the application documents and presentations in accordance with the screening criteria outlined below. The project operators will then be selected.

Applicants will be notified of the selection results in writing, regardless of whether they have been accepted or not. Additionally, for those selected as subsidized project operators, the names of the selected operators and an overview of the supported facilities will be publicly disclosed.

Functional Requirements for the Supported Hub	Assessment Criteria		
	①Development Plan	The specificity and feasibility of advanced environmental development plans, such as wet labs and demonstration experiment spaces, that support research and development for deep-tech startups	
The proposed hub <u>functionality aligns with the support</u> needs of deep-tech startups.	②Support Plan	The establishment of achievement goals for the hub aimed at supporting deep-tech startups, along with the specificity and feasibility of the facility's operational structure and planned initiatives to achieve those goals	
The ball has different and for all all the second and	③Novelty/Rarity	The presence of unique hub development plans that leverage the company's exclusive resources, industry expertise, and technological capabilities not found in other hubs	
The hub has <u>differentiated functionalities compared to existing hubs</u> , as an expected next-generation hub	4Functional Scalability	The commitment to continuously expand hub functionalities in response to user needs after the subsidy period and completion of the subsidized project	
	⑤Accessibility	Considerations regarding the location characteristics and facility placement that make the hub easily accessible for deep-tech startups and startup supporters, along with measures to promote utilization	
Considerations are made to ensure user-friendliness and accessibility as an open hub for users	©Comfort of Stay	Design innovations for spatial planning that accommodate diverse usage scenarios, such as research and development spaces, meeting rooms, and free spaces, tailored to the needs of deep-tech startups and startup supporters	
The averaged plan accelerates the TMCIs initiatives to	①Understanding of Purpose	An understanding of the startup support initiatives implemented by the TMG, such as the TIB, as well as the challenges the TMG faces in supporting startups	
The proposed plan <u>accelerates the TMG's initiatives to support startups and promote open innovation</u>	®Collaboration with the TIB	The specificity and feasibility of the <u>envisioned functional complementarity with the TIB</u>	
The proposed plan demonstrate the potential to build and operate a large platform from the perspective of	©Collaboration     with Other Hubs	The specificity and feasibility of the hub's operational vision, which adopts an All-Japan perspective by collaborating with domestic and international innovation hubs, universities nationwide, and corporations to support the global growth of deep-tech startups	
uraging the activation of an "All-Japan" ecosystem, e attracting and involving domestic and international vation hubs, and players across the country.	®Node Functionality	The presence of plans or initiatives aimed at enabling the hub to function as a nexus for diverse stakeholders, attracting players who can contribute to supporting deep-tech startups	

# **Contact**

For inquiries regarding this project, please contact the following:

Secretariat: Deloitte Tohmatsu Risk Advisory LLC

Person in Charge: Oda, Eguchi, Nakasako

TEL: 03-6213-1251

 $Email: deeptech-innovation\_base@tohmatsu.co.jp$